

COMMISSIONING AND PROCUREMENT SUB-COMMITTEE

Subject:	Child Development Strategic Commissioning Review update		
Corporate Director(s)/ Director(s):	Candida Brudenell, Assistant Chief Executive Katy Ball, Director for Procurement and Children's Commissioning		
Portfolio Holder(s):	Councillor Mellen		
Report author and contact details:	Katy Ball Director for Procurement and Children's Commissioning katy.ball@nottinghamcity.gov.uk Tel: 87 64814 Chris Wallbanks Strategic Commissioning Manager for Children chris.wallbanks@nottinghamcity.gov.uk . Tel: 8764801		
Key Decision	No	Subject to call-in	Yes
Reasons: <input type="checkbox"/> Expenditure <input type="checkbox"/> Income <input type="checkbox"/> Savings of £1,000,000 or more taking account of the overall impact of the decision			<input type="checkbox"/> Revenue <input type="checkbox"/> Capital
Significant impact on communities living or working in two or more wards in the City			<input type="checkbox"/> Yes <input type="checkbox"/> No
Total value of the decision:			
Wards affected: All		Date of consultation with Portfolio Holder(s):	
Relevant Council Plan Key Theme:			
Strategic Regeneration and Development			<input type="checkbox"/>
Schools			<input type="checkbox"/>
Planning and Housing			<input type="checkbox"/>
Community Services			<input type="checkbox"/>
Energy, Sustainability and Customer			<input type="checkbox"/>
Jobs, Growth and Transport			<input type="checkbox"/>
Adults, Health and Community Sector			<input type="checkbox"/>
Children, Early Intervention and Early Years			x
Leisure and Culture			<input type="checkbox"/>
Resources and Neighbourhood Regeneration			<input type="checkbox"/>
Summary of issues (including benefits to citizens/service users):			
<p>This report outlines progress made on the Child Development Strategic Commissioning Review which is being undertaken by Nottingham City Council in partnership with Nottingham City Clinical Commissioning Group (CCG). The Review was initiated in response to the opportunity for increased integration of commissioning and service delivery offered by the transfer of commissioning responsibilities for Health Visitors and the Family Nurse Partnership (FNP) from NHS England to the Local Authority in October 2015 and to deliver the system transformation commitments of the Big Lottery Funding with Small Steps Big Changes.</p> <p>The report includes an update on a proposal to integrate preventative and early help services for the 0-5s which follows the model being utilised in the Adults' Health integration work around using geographic boundaries based on Area Committees and Care Delivery Groups.</p>			
Exempt information:			
None			
Recommendation(s):			
1. To note the purpose and core activities of the Child Development Strategic Commissioning Review and progress to date			
2. To note the timescale to move towards the implementation of the new pathway and integrated area teams			
3. To note the proposal to integrate preventative and early help services and the suggested process and timeline			

1 REASONS FOR RECOMMENDATIONS

- 1.1 The recommendations are to inform the Commissioning and Procurement Subcommittee of progress to date and to alert them to potential future recommendations which will relate to service re-design.

2 BACKGROUND (INCLUDING OUTCOMES OF CONSULTATION)

- 2.1 **Context:** The Child Development Review was triggered initially by the nationally proposed transfer of the commissioning responsibilities for Health Visitors and FNP from NHS England to Local Authorities in October 2015 and the need to consider their integration into existing children's delivery teams. During early discussions, it was recognized that a Strategic Commissioning Review of existing service provision would provide a clear context for integration and an opportunity to design an updated 'pathway' of evidence based programmes and approaches for pregnant women, babies, children and young people.
- 2.2 Through the co productive redesign of service provision, it would be possible to increase integrated working, develop a consistent offer of services across the City, improve the quality of services to meet inspection requirements and as an Early Intervention City, to be very deliberate about which programmes and workforce approaches to invest in, or stop delivering, during this time of budgetary pressures, and what system changes would add more value.
- 2.3 The service redesign is being undertaken within the context of existing service improvements and reviews, including the commissioning of contracts, within the City Council and the CCG. The review team is working very closely with colleagues and partners to ensure a consistent and collaborative approach to system change.
- 2.4 **Progress on developing a strengthened pathway of services:** Before any analysis work was undertaken, partners considered what it was that we wanted our services to achieve for the 0-19 population. An outcomes framework for pregnant women, babies, children and young people up to the age of 19 has been developed and agreed by the partnership and is reflected within the updated Children and Young People's Plan.
- 2.5 An analysis of need has been undertaken through reviewing Nottingham's key population level indicators and the JSNA and benchmarking against statistical neighbours. The Early Intervention Foundation supported this process and confirmed the results of the analysis and areas on which to focus, which included Child Protection rates, first time entrants into the Youth Justice System, hospital admissions for substance misuse (15-24), permanent exclusions and tooth decay.
- 2.6 Alongside the analysis of need, a piece of work was undertaken to identify evidence-based practices and 'best practice' as indicated within national guidance documents which supported each of the 21 outcomes. The Early Intervention Foundation provided advice on a number of evidence-based programmes which were deemed to be worthy of consideration. This 'evidence' section also included actions which have derived from other reviews or inspections, for example the CAMHS Review, the Maternity Review, the Children's Centre Ofsted Inspection etc.

- 2.7 With the support of the Steering Group and a number of practitioner interviews, we mapped existing provision, gaps in provision and inconsistencies in delivery against the 21 outcomes, identified need and best practice. Through discussions with the Small Steps Big Changes team we have also identified which of their proposed programmes we may be able to implement in the future as part of this pathway, depending on the outcome of their evaluations. Whilst the schools agenda was represented on the Steering Group it was not in scope within the mapping of provision exercise. However, schools are included within the recommendations element of the review.
- 2.8 The process has resulted in a set of draft recommendations based on the continuation of existing good practice, the implementation of new evidence-based programmes and approaches, the implementation of 'best practice' (where robust evidence is unavailable), system change, and workforce development
- 2.9 A consultation process has been undertaken with key stakeholders and views collated. Amendments to some of the recommendations have been made and the final set of recommendations will inform the development of a strengthened pathway of services.
- 2.10 **Progress on developing integrated teams to deliver the strengthened pathway:** Nottingham City Council and Nottingham Clinical Commissioning Group have agreed that the first phase of integration should focus on the 0-5 age range as the majority of services for this age group are commissioned by Local Authorities since October 2015 when Health Visiting and the Family Nurse Partnership Commissioning responsibilities moved from NHS England. The CCG commission midwives, who are an integral part of the 0-5 provision and so discussions are now being undertaken to consider how joint commissioning should be developed to streamline the commissioning of these collective services.
- 2.11 **Key Milestones:** Identify and agree which services are in scope by December 2015, draft a service specification for integrated 0-5 teams by March 2016, identify and agree a budget to implement the new integrated model by March 2016, and start to implement the new model from April 2017

3 OTHER OPTIONS CONSIDERED IN MAKING RECOMMENDATIONS

- 3.1 The option to keep the pathway of services the same as they currently are would mean the continuation of inconsistent provision across the City and missed opportunities to deliver evidence-based programmes and approaches.

4 FINANCE COMMENTS (INCLUDING IMPLICATIONS AND VALUE FOR MONEY/VAT)

- 4.1 Once the new integrated model has been agreed, the financial implications can be clarified. The intention is to reduce the cost of services through the development of an integrated specification and a defined budget allocation which will be reduced over the course of the contract.

5 LEGAL AND PROCUREMENT COMMENTS (INCLUDING RISK MANAGEMENT ISSUES, AND INCLUDING LEGAL, CRIME AND DISORDER ACT AND PROCUREMENT IMPLICATIONS)

5.1 There are no legal or procurement implications for this report as it provides an update only.

6 SOCIAL VALUE CONSIDERATIONS

6.1 The services within the scope of this review all aim to improve the social, health, and educational outcomes of children and young people aged 0-19 and as such, support our compliance with the Public Services (Social Value) Act 2012 and this will be embedded within any associated procurement process.

8 REGARD TO THE NHS CONSTITUTION

8.1 Not applicable.

9 EQUALITY IMPACT ASSESSMENT (EIA)

9.1 An EIA is not required because this report provides an update only and no actions have been taken.

10 LIST OF BACKGROUND PAPERS RELIED UPON IN WRITING THIS REPORT (NOT INCLUDING PUBLISHED DOCUMENTS OR CONFIDENTIAL OR EXEMPT INFORMATION)

10.1 None

11 PUBLISHED DOCUMENTS REFERRED TO IN THIS REPORT

11.1 None

12 OTHER COLLEAGUES WHO HAVE PROVIDED INPUT

12.1 None